sensitive member of the group. He knew intuitively how to be silently and in need of help. He had a deeply perceptive and rest of us were paying attention to a member who was speaking, not yet been expressed but were just below the surface. While the understanding and accepting. He was alert to things which had tudes more fully, this man came forth as without doubt the most more deeply into themselves and began to express their own attius, he had "not been contaminated by education." In the initial status members of an industrial executive group. As he informed charge of maintenance in a large plant who was one of the lowphases the group tended to look down on him. As members delved others. As one rather extreme example of this I think of a man in groups that it has led me to feel that the ability to be healing or facilitating attitude. This kind of ability shows up so commonly in possible—by the climate of a free-flowing group experience to Often it needs only the permission granted—or freedom made therapeutic is far more common in human life than we suppose. he would frequently spot another individual who was suffering facilitating, and therapeutic fashion with the pain and suffering of show a natural and spontaneous capacity for dealing in a helpful, become evident.

moment. Fred shows him the choice he has of alternative behaviexperiencing. The facilitator keeps challenging his façade of carekeeps putting before him the feelings his wife is almost certainly it shows in what varied ways members endeavor to give help. John complete lack of communication between himself and his wife. A members trying to help Joe, who has been telling of the almost evident in the recording itself. No miracles are achieved, but toors. All this is clearly done in a spirit of caring, as is even more fulness. Marie tries to help him discover what he is feeling at the lengthy excerpt from the recorded session seems justified, since ward the end Joe does come to realize that the only thing that might help would be to express his real feelings to his wife. Here is a characteristic instance of the leader and several group

Joe: I've got to be real careful when I go somewhere if I know a lot of people and do things, so that my wife just doesn't feel

> know whether we can break through it or not. (Pause.) the last year that I have hope, but for a while I didn't. I don't that she's left out; and of course, I-things have changed so in

John: It comes to me over and over again that she wants very much to get inside—inside you.

Joe: She does.

John: I, I didn't mean in a hurting way, I mean . .

Joe: No. (Pause.) But it's how to do it. And gosh, I've gotta let don't come very often . . . her in; but gosh, I've also gotta be so careful and the chances

Facil.: Do you feel you got somewhere in this group by being careful? (Pause.)

Joe: Well, I've been pretty hard the other way here. In other words I think we haven't been careful here at all.

Facil.: I don't either. I think you've taken a lot of risks

Joe: What I meant by being careful is, I've gotta be careful about how I say anything or it's twisted on me.

Facil.: If-well, I guess I'll be more blunt. If you think she can't tell when you're being very careful, you're nuts.

Joe: Yeah, I agree.

Facil.: And if somebody approaches me—and I feel they're moving put over on me? very gingerly and carefully, then I wonder, what's he trying to

Joe: Well, I've tried it the other way-the worst thing is-maybe, arguments. to begin with I was too blunt. That's when we got into our

Facil.: Yeah, but it sounds-I really appreciate the risk you're of yourself. of situation. Yet you start talking about the elements outside taking, or the trust you're putting in us to tell us about this kind

John: I keep wanting to ask if you can feel her feelings?

Joe: Well, uh, now-feelings, I, yes I'm getting so I can feel her and at that time I turned her down. Now that's where I got me was I remembered some feelings that she wanted to come in, feelings much more and—uh—I—uh—the thing that bothered and so then I-well I don't know-you see then I . . . turned off. And-but I can feel right away when she's upset

Facil.: What does that do to your feelings? Suppose you come quite upset. What's that going to make you feel? and she's wondering about what has been going on and she's home and you find that she's quiet, because you've been away

Joe: Uh—a tendency to withdraw.

Marie: What would you be feeling-withdrawal? Or would you be feeling upset, or maybe even anger?

Joe: I did before-not now so much-I can get that pretty much I've watched that pretty carefully.

Marie: Yes, but that isn't my question, Joe

Joe: All right.

Marie: I'm not asking if you can control it or push it away. What will the feeling be there?

Joe: Uh-I'm pretty much at the place now where it's just sort of it'll be different tomorrow morning. withdrawal and wait; and I know if I can get by that evening,

Fred: Do you feel it might be defensive, and do you express this defense in withdrawing because . . .

Joe: Well, she doesn't like it.

Fred: But you like it less this way than getting involved in an argument or disagreement?

Joe: Yeah-because the only thing that might work is-is if I but with my being so conscious now of when she's upset-1 because before I would answer her, and boy, it was off! That just expressed the feeling. And I hope that'll make a difference mean-I've got that real clear, and I just haven't known how just didn't work, and then she would always say I started it— -that "I resented what you just said" or something like that,

so as to enable him to deal with his wife in a more constructive way to help, to heal, to form a helping relationship with Joe more real way. Clearly each of these several individuals is trying in his own

feel that self-acceptance must stand in the way of change. Actually, 8. Self-acceptance and the beginning of change. Many people

> in these group experiences as in psychotherapy, it is the beginning of change

competent and responsible manager." do want to mold these individuals into the proper shape." "I really very sorry for himself. I am that little boy, in addition to being a have a hurt and overburdened little boy inside of me who feels these: "I am a dominating person who likes to control others. I Some examples of the kinds of attitude expressed would be

and the questioner said, "OK, that's answer enough." The execuof the early sessions, when he spoke of his wife a group member spoke of how he ran his office he appeared to administer it "by being cold, aloof, somewhat bitter, resentful, cynical. When he first meeting of the group he impressed me, and I think others, as sibility and excellent technical training as an engineer. At the tive said, "No, wait a minute! The reason I didn't respond was asked him, "Do you love your wife?" He paused for a long time, ever really loved anyone." It seemed quite dramatically clear to that I was wondering if I ever loved anyone. I don't think I have the book" without warmth or human feeling entering in. In one those of us in the group that he had come to accept himself as an I think of one government executive, a man with high respon-

unloving person. a bit by myself. I can't remember how long it has been since I've a mask, a façade. The next morning the engineer said, "Last night of the group expressed profound personal feelings of isolation, cried and I really felt something. I think perhaps what I felt was I thought and thought about what Bill told us. I even wept quite loneliness, pain, and the extent to which he had been living behind A few days later he listened with great intensity as one member

through new ways of handling his growing son, on whom he had been placing extremely rigorous demands. He had also begun he could in some measure reciprocate. genuinely to appreciate his wife's love for him, which he now felt It is not surprising that before the week was over he had thought

Another recorded excerpt, from an adolescent group, shows a

combination of self-acceptance and self-exploration. Art has been talking about his "shell," and here he is beginning to work with the problem of accepting himself and also the façade he ordinarily exhibits.

Art: When that shell's on it's, uh . . .

Lois: It's on!

Art: Yeah, it's on tight.

Susan: Are you always so closed in when you're in your shell? Art: No, I'm so darn used to living with the shell, it doesn't even bother me. I don't even know the real me. I think I've, well, I've pushed the shell away more here. When I'm out of my shell—only twice—once just a few minutes ago—I'm really me, I guess. But then I just sort of pull in a cord after me when I'm in my shell, and that's almost all the time. And I leave the front standing outside when I'm back in the shell.

Facil.: And nobody's back in there with you?

Art: (Crying) Nobody else is in there with me, just me. I just pull everything into the shell and roll the shell up and shove it in my pocket. I take the shell, and the real me, and put it in my pocket where it's safe. I guess that's really the way I do it —I go into my shell and turn off the real world. And here—that's what I want to do here in this group, y' know—come out of my shell and actually throw it away.

Lois: You're making progress already. At least you can talk about it. Facil.: Yeah. The thing that's going to be hardest is to stay out of the shell.

Art: (Still crying) Well, yeah, if I can keep talking about it I can come out and stay out, but I'm gonna have to, y' know, protect me. It hurts. It's actually hurting to talk about it.

One can see very clearly here the deeper acceptance of this withdrawn self as being himself. But the beginning of change is equally evident.

Still another person reporting shortly after his workshop experience says, "I came away from the workshop feeling much more

deeply that 'It's all right to be me with all my strengths and weak-nesses.' My wife told me that I seem more authentic, more real, more genuine."

This feeling of greater realness and authenticity is a very common experience. It would appear that the individual is learning to accept and to be himself and is thus laying the foundation for change. He is closer to his own feelings, hence they are no longer so rigidly organized and are more open to change.

One woman writes to tell how her father died very shortly after the encounter group, and she made a long and difficult trip to join her mother. "... a trip that seemed interminable with its confusing connections, my own bewilderment and deep sorrow, lack of sleep, and serious concern over mother's ill-health in the future. All I knew through the five days I spent there was that I wanted to be just the way I felt—that I wanted no 'anesthetic,' no conventional screen between myself and my feelings, and that the only way I could achieve this was by fully accepting the experience, by yielding to shock and grief. This feeling of acceptance and yielding has remained with me ever since. Quite frankly, I think the workshop had a great deal to do with my willingness to accept this experience."

9. The cracking of façades. As the sessions continue, so many things tend to occur together that it is hard to know which to describe first. It should again be stressed that these different threads and stages interweave and overlap. One of the threads is the increasing impatience with defenses. As time goes on the group finds it unbearable that any member should live behind a mask or front. The polite words, the intellectual understanding of each other and of relationships, the smooth coin of tact and cover-up—amply satisfactory for interactions, outside—are just not good enough. The expression of self by some members of the group has made it very clear that a deeper and more basic encounter is possible, and the group appears to strive intuitively and unconsciously, toward this goal. Gently at times, almost savagely at others, the group demands that the individual be himself, that his current feelings not be hidden, that he remove the mask of ordinary

social intercourse. In one group there was a highly intelligent and quite academic man who had been rather perceptive in his understanding of others but revealed himself not at all. The attitude of the group was finally expressed sharply by one member when he said, "Come out from behind that lectern, Doc. Stop giving us speeches. Take off your dark glasses. We want to know you."

In Synanon, the fascinating group so successfully involved in making persons out of drug addicts, this ripping away of façades is often dramatic. An excerpt from one of the "synanons" or group sessions makes this clear:

Joe: (Speaking to Gina) I wonder when you're going to stop sounding so good in synanons. Every synanon that I'm in with you, someone asks you a question and you've got a beautiful book written. All made out about what went down and how you were wrong and how you realized you were wrong and all that kind of bullshit. When are you going to stop doing that? How do you feel about Art?

Gina: I have nothing against Art.

Will: You're a nut. Art hasn't got any damn sense. He's been in there, yelling at you and Moe, and you've got everything so cool. Gina: No, I feel he's very insecure in a lot of ways but that has nothing to do with me...

Joe: You act like you're so goddamn understanding.

Gina: I was told to act as if I understand.

Joe: Well, you're in a synanon now. You're not supposed to be

oe: Well, you're in a synanon now. You're not supposed to be acting like you're such a goddamn healthy person. Are you so well?

Gina: No.

Joe: Well, why the hell don't you quit acting as if you were?6

If I am indicating that the group is quite violent at times in tearing down a façade or defense, this is accurate. On the other hand, it can also be sensitive and gentle. The man who was

6. D. Casriel, So Fair a House (Englewood Cliffs, N.J.: Prentice-Hall, 963), p. 81.

accused of hiding behind a lectern was deeply hurt by this attack, and over the lunch hour looked very troubled, as though he might break into tears at any moment. When the group reconvened, the members sensed this and treated him very gently, enabling him to tell us his own tragic personal story, which accounted for his aloofness and his intellectual and academic approach to life.

10. The individual receives feedback. In the process of this freely expressive interaction, the individual rapidly acquires a great deal of data as to how he appears to others. The hail-fellow-well-met finds that others resent his exaggerated friendliness. The executive who weighs his words carefully and speaks with heavy precision may discover for the first time that others regard him as stuffy. A woman who shows a somewhat excessive desire to be of help to others is told in no uncertain terms that some group members do not want her for a mother. All this can be decidedly upsetting, but so long as these various bits of information are fed seem highly constructive.

An example of one kind of feedback occurred in a group where it was suggested that members describe each other as animate or inanimate objects. This gave some powerful feedback.

John: (To Alma) As long as we're talking about things, might as well pick on you a little bit. You remind me of a butterfly. (Laughter.)

Alma: Why is that? I mean how, I mean, why do you say a butterfly?

John: Well, to me a butterfly is a curious thing. It's a thing you can get up pretty close to, as you might say, as a new friend, but just about the time that you can get up to it and pet it or bring it in closer to you and look at it, it flits away Alma: (Laughs nervously.)

John: Y' know, it's gone, and until you wear it out, you know—or wet it down until it's so tired it can't fly any more—or else you teach it to trust you—you can't get close enough to it to touch it or find out anything real about it, except from a dis-

tance. You remind me of a butterfly in that way. Something that possibly would be quite pretty to look at close up, but you can never get that close.

To tell a woman that she is fearful of any close relationship is something which would occur very rarely indeed in ordinary social interaction. But such data are often made available to the person in an encounter group.

Feedback can at times be very warm and positive, as the following recorded excerpt indicates:

Leo: (Very softly and gently) I've been struck with this ever since she talked about her waking in the night, that she has a very delicate sensitivity. (Turning to Mary and speaking almost caressingly) And somehow I perceive—even looking at you or in your eyes—a very—almost like a gentle touch and from this gentle touch you can tell many—things—you sense in—this manner.

Fred: Leo, when you said that, that she has this kind of delicate sensitivity, I just felt, *Lord yes!* Look at her eyes.

I eo: M-h'm

A much more extended instance of both negative and positive feedback, triggering a significant new experience of self-understanding and encounter with the group, is taken from the diary kept by a young man who felt very much unloved. He had been telling the group that he had no feeling for them and felt they had no feeling for him.

Then, a girl lost patience with me and said she didn't feel she could give any more. She said I looked like a bottomless well, and she wondered how many times I had to be told that I was cared for. By this time I was feeling panicky, and I was saying to myself, "God, can it be true that I can't be satisfied and that I'm somehow compelled to pester people for attention until I drive them away!"

At this point while I was really worried, a nun in the group spoke up. She said that I had not alienated her with some negative things I had said to her. She said she liked me, and she couldn't understand why I couldn't see that. She said she felt concerned for me and wanted

to help me. With that, something began to really dawn on me and I voiced it somewhat like the following. "You mean you are still sitting there feeling for me what I say I want you to feel and that somewhere down inside me I'm stopping it from touching me?" I relaxed appreciably and began really to wonder why I had shut their caring out so much. I couldn't find the answer, and one woman said: "It looks like you are trying to stay continuously as deep in your feelings as you were this afternoon. It would make sense to me for you to draw back and assimilate it. Maybe if you don't push so hard, you can rest a while and then move back into your feelings more naturally."

Her making the last suggestion really took effect. I saw the sense in it, and almost immediately I settled back very relaxed with something of a feeling of a bright, warm day dawning inside me. In addition to taking the pressure off of myself, I was for the first time really warmed by the friendly feelings which I felt they had for me. It is difficult to say why I felt liked only just then, but as opposed to the earlier sessions I really believed they cared for me. I never have fully understood why I stood their affection off for so long, but at that point I almost abruptly began to trust that they did care. The measure of the effectiveness of this change lies in what I said next. I said, "Well, that really takes care of me. I'm really ready to listen to someone else now." I meant that, too."

11. Confrontation. There are times when the term feedback is far too mild to describe the interactions that take place—when it is better said that one individual confronts another, directly "levelling" with him. Such confrontations can be positive, but frequently they are decidedly negative, as the following example will make abundantly clear. In one of the last sessions of a group, Alice had made some quite vulgar and contemptuous remarks to John, who was entering religious work. The next morning, Norma, who has been a very quiet person in the group, takes the floor:

Norma: (Loud sigh) Well, I don't have any respect for you, Alice. None! (Pause) There's about a hundred things going through my mind I want to say to you, and by God I hope I get through 'em all! First of all, if you wanted us to respect you, then why

7. G. F. Hall, "A Participant's Experience in a Basic Encounter Group." Unpublished manuscript, 1965. Mimeographed.

so hard and—oh, and you're so, you're many years above me but I don't respect you, Alice. At all! (A startled pause.) and I respect age, and I respect people who are older than me, beat the hell out of you!! I want to slap you across the mouth this week! . . . I'm so infuriated that I want to come over and shaking I'm so mad at you—I don't think you've been real once particularly what you said this afternoon. That was so crass!! that I know wouldn't have acted as you have this week, and lems that are any of your damn business! . . . Any real woman else there? H'mm? I personally don't think John has any probaccept this or did you have to dig into it today to find something been on him today? H'mm? Last night—couldn't you—couldn't couldn't you respect John's feelings last night? Why have you It just made me want to puke, right there!!! And—I'm just that he felt his unworthiness in the service of God? Couldn't you you accept--couldn't you comprehend in any way at all that-

It may relieve the reader to know that these two women came to accept each other, not completely but much more understandingly, before the end of the session. But this was a confrontation!

12. The helping relationship outside the group versions. No accept the sessions are the sessions.

support, his experience, his caring-making himself available to the other. An incredible gift of healing is possessed by many perthat the second person was making available his understanding, his a quiet corner, or hear that they stayed up talking until 3:00 A.M. will hear that one was gaining strength and help from the other, occurs even more frequently in contacts outside the group. When I feel it is quite probable that at some later time in the group we help. This may be within the group, as mentioned earlier, but some painful new discovery about himself, other members give him self, or wrestling with a personal problem, or hurting because of the way in which, when an individual is struggling to express himeach other. One of the exciting aspects of any group experience is I see two individuals going for a walk together, or conversing in count of the group process would be adequate, in my opinion, if it did not mention many ways in which group members assist 12. The helping relationship outside the group sessions. No ac-

sons, if only they feel freed to give it, and experience in an encounter group seems to make this possible.

Let me offer an example of the healing effect of the attitudes of group members both outside and within the group meetings. This is taken from a letter written by a workshop member to the group one month later. He speaks of the difficulties and depressing circumstances he has met during that month and adds,

I have come to the conclusion that my experiences with you have profoundly affected me. I am truly grateful. This is different than personal therapy. None of you had to care about me. None of you had to seek me out and let me know of things you thought would help me. None of you had to let me know I was of help to you. Yet you did, and as a result it has far more meaning than anything I have so far experienced. When I feel the need to hold back and not live spontaneously, for whatever reasons, I remember that twelve persons just like those before me now said to let go and be congruent, be myself and of all unbelievable things they even loved me more for it. This has given me the courage to come out of myself many times since then. Often it seems my very doing of this helps the others to experience similar freedom.

I have just been describing is the fact that individuals come into much closer and more direct contact with each other than is customary in ordinary life. This appears to be one of the most central, intense, and change-producing aspects of group experience. To illustrate, I should like to draw an example from a recent workshop group. A man tells, through his tears, of the tragic loss of his child, a grief which he is experiencing fully for the first time, not holding back his feelings in any way. Another says to him, also with tears in his eyes, "I've never before felt a real physical hurt in me from the pain of another. I feel completely with you." This is a basic encounter.

From another group, a mother with several children who describes herself as "a loud, prickly, hyperactive individual," whose marriage has been on the rocks and who has felt that life was just not worth living, writes,

plain loved. You can imagine the flood of gratitude, humility, release one of the first feelings of acceptance—of me, just the dumb way I am, cerned that day that I was overwhelmed . . . I received the gesture as on your shoulder. In my notes I had written the night before, "There about you not being a member of the group—that no one could cry arm around my shoulder one afternoon when I had made some crack loved." I doubt that I shall soon forget it. that swept over me. I wrote with considerable joy, "I actually felt loving, competent, furious, frantic, anything and everything but just prickles and all--that I had ever experienced. I have felt needed, is no man in the world who loves me!" You seemed so genuinely coning point for me was a simple gesture on your part of putting your of some of her experiences in the group, and adds,] . . . the real turnlooking forward to the workshop with my last few crumbs of hope. say, was working all kinds of hell on my family and on me. I had been afraid people were going to laugh at or stomp on which, needless to I had really buried under a layer of concrete many feelings I was It was really a needle of trust in a huge haystack of despair [She tells

Such I-Thou relationships (to use Buber's term again) occur with some frequency in these group sessions and nearly always bring a moistness to the eyes of the participants.

One member, trying to sort out his experiences immediately after a workshop, speaks of the "commitment to relationship" which often developed on the part of two individuals—not necessarily individuals who have liked each other initially. He goes on to say, "... the incredible fact experienced over and over by members of the group was that when a negative feeling was fully expressed to another, the relationship grew and the negative feeling was replaced by a deep acceptance for the other.... Thus real change seemed to occur when feelings were experienced and expressed in the context of the relationship. 'I can't stand the way you talk!' turned into a real understanding and affection for you the way you talk." This statement seems to capture some of the more complex meanings of the term basic encounter.

14. The expression of positive feelings and closeness. As indicated in the last section, an inevitable part of the group process seems to be that when feelings are expressed and can be accepted

in a relationship, then a great deal of closeness and positive feeling results. Thus as the sessions proceed, an increasing feeling of warmth and group spirit and trust is built up, not out of positive attitudes only but out of a realness which includes both positive and negative feeling. One member tried to capture this in writing shortly after a workshop by saying that if he were trying to sum it up, "... it would have to do with what I call confirmation—a kind of confirmation of myself, of the uniqueness and universal qualities of men, a confirmation that when we can be human together something positive can emerge."

A particularly poingnant expression of these positive attitudes was shown in the group where Norma confronted Alice with her bitterly angry feelings. Joan, the facilitator, was deeply upset and began to weep. The positive and healing attitudes of the group for their own *leader* is an unusual example of the closeness and personal quality of the relationships.

Joan: (Crying) I somehow feel that it's so damned easy for me to—to put myself inside of another person and I just guess I can feel that—for John and Alice and for you, Norma.

Alice: And it's you that's hurt.

Joan: Maybe I am taking some of that hurt. I guess I am (crying). Alice: That's a wonderful gift. I wish I had it.

Joan: You have a lot of it.

Peter: In a way you bear the—I guess in a special way, because you're the—facilitator, you've probably borne an extra heavy burden for all of us... we grope to try to accept one another as we are, and—for each of us in various ways I guess we reach things and we say, please accept me; I want to leave this right here, and...

Norma: Then we don't.

Peter: And—and we're placing this burden on you now, perhaps, and with your feelings it can be an extra heavy burden—for people asking you please to accept me this way. You think it might be that?

Joan: (Still weeping) Well, I really don't put the blame on the

other people; I think that's—that's my problem, really, you know, that I take that burden, or whatever it is. I mean I'd take it just as much if I weren't the facilitator—I don't think it's the role.

Peter: No, no, it's not the role . .

Norma: No definitally not

Norma: No, definitely not . . .

George: I don't think it's what people put on your mind; I think it's this fantastic sensitivity you have—what you share in—and then you bear the burden—I think you mean a lot more to me now than before. There were times when I wondered about you and whether you were going to approach us as people or as clients. I think I did say once this week, though, that I had the feeling that if it ever became necessary, you would show the skeleton in the closet—if you thought it were necessary. You're that honest about things. And I think that this shows that you—you showed it; the other side of you that we haven't seen all week. It makes me feel bad that I'm this way—one in the group that doesn't help you at the moment to feel better.

Some may be very critical of a "leader" so involved and so sensitive that she weeps at the tensions in the group which she has taken into herself. For myself it is simply another evidence that when people are real with each other, they have an astonishing ability to heal a person with a real and understanding love, whether that person is "participant" or "leader."

15. Behavior changes in the group. It would seem from observation that many changes in behavior occur in the group itself. Gestures change. The tone of voice changes, becoming sometimes stronger, sometimes softer, usually more spontaneous, less artificial, with more feeling. Individuals show an astonishing amount of thoughtfulness and helpfulness toward each other.

Our major concern, however, is with the behavior changes that occur following the group experience. This constitutes the most significant question, on which we need much more study and research. One person gives a catalog which may seem too pat, but which is echoed in many other statements, of the changes he sees in himself. "I am more open, spontaneous. I express myself more

freely. I am more sympathetic, empathic, and tolerant. I am more confident. I am more religious in my own way. My relations with my family, friends, and co-workers are more honest and I express my likes and dislikes and true feelings more openly. I admit ignorance more readily. I am more cheerful. I want to help others more."

Another says, "... Since the workshop there has been found a new relationship with my parents. It has been trying and hard. However, I have found a greater freedom in talking with them, especially my father. Steps have been made toward being closer to my mother than I have ever been in the last five years." Another says, "It helped clarify my feelings about my work, gave me more enthusiasm for it, made me more honest and cheerful with my coworkers and also more open when I was hostile. It made my relationship with my wife more open, deeper. We felt freer to talk about anything and we felt confident that anything we talked about we could work through."

Sometimes the changes described are very subtle. "The primary change is the more positive view of my ability to allow myself to hear, and to become involved with someone else's 'silent scream."

At the risk of making the outcomes sound too good, I will add one more statement written shortly after a workshop by a mother. She says, "The immediate impact on my children was of interest to both me and my husband. I feel that having been so accepted and loved by a group of strangers was so supportive that when I returned home my love for the people closest to me was much more spontaneous. Also, the practice I had in accepting and loving others during the workshop was evident in my relationships with my close friends."

In a later chapter I shall try to summarize the different kinds of behavior changes we find, both positive and negative.

## Failures, Disadvantages, Risks

Thus far one might think that every aspect of the group process is positive. As far as the evidence at hand indicates, it appears that it is nearly always a positive process for a majority of the partici-